

September 20, 2019

Ms. G. Cheryl Blundon
Director of Corporate Services and Board Secretary
Newfoundland and Labrador Board of Commissioners
of Public Utilities
120 Torbay Road
P.O. Box 21040
St. John's, NL A1A 5B2

Dear Ms. Blundon:

Re: Muskrat Falls Rate Mitigation Options and Impacts Review (the "Review") – Pre-Filed Testimony

Further to the above-noted matter, enclosed please find the original and eight (8) copies of the pre-filed testimony of Mr. Patrick Bowman, Principal and Consultant with InterGroup Consultants Ltd., filed on behalf of the Island Industrial Customers Group ("IIC").

Mr. Bowman will be the only witness called by the IIC at the Review's public hearing. Mr. Bowman is expected to give testimony with respect the following issues:

- The importance of rate mitigation for the IIC's members;
- Liberty Consulting's comments on foregoing Government benefits and returns;
- Liberty Consulting's conclusions on increasing cost efficiency through integration of Newfoundland and Labrador Hydro and Nalcor Energy;
- Liberty Consulting's conclusions on rate mitigation through changes in depreciation methodology;
- Synapse Energy's conclusions on rate mitigation through electrification and peak load reductions;
- Synapse Energy's conclusions on conservation and demand management; and
- Issues arising from the pre-filed evidence filed by or on behalf of the other intervenors.

Denis J. Fleming | Partner

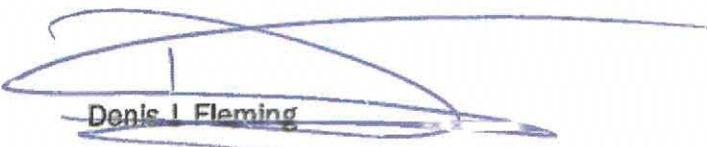
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We trust you will find this to be in order.

Yours very truly,



Denis J. Fleming

DJF/js
Encl.

c.c. Public Utilities Board
Jacqui Glynn
Maureen Greene
Kim Simms
Rate Mitigation Review
Naclor Energy
Gregory J. Connors
Peter Hickman
Jennifer Gray
David Eaton
Newfoundland and Labrador Hydro
Geoff Young, Q.C.
NLH Regulatory
Newfoundland Power Inc.
Kelly Hopkins
Liam O'Brien
NP Regulatory
Industrial Customer Group
Paul Coxworthy, Stewart McKelvey
Dean Porter, Poole Althouse
Consumer Advocate
Dennis Browne, Q.C.
Stephen Fitzgerald
Sarah Fitzgerald
Bernice Bailey
Labrador Interconnected Group
Senwung Luk, Olthuis Kleer Townshend LLP